

September 28, 2022

Further expansion of business in Indonesia through additional investment in local company -Acquired additional shares of a leading general contractor to make it a subsidiary-

In October 2020, Toda Corporation (headquartered in Chuo-ku, Tokyo, president Seisuke Otani) underwrote a third-party allotment of shares (40% stake) with the aim of building and promoting strategic business collaboration with PT Tatamulia Nusantara Indah ("TATA"), which is engaged in the construction business in the Republic of Indonesia and made it an equity method affiliate. In September 2022, we acquired additional shares from existing shareholders and made the company a subsidiary (67% stake after additional acquisition). On September 16, 2022, a ceremony was held inviting all parties concerned, and Otani Seisuke, President and Representative Director of the Company, attended the ceremony.



Ceremony (President Otani is on the far right)

1. Reason for Acquisition of Additional Shares

In the "Medium-Term Management Plan 2024 Rolling Plan" announced in May of this year, we have set forth its goal of strengthening business portfolio and improving capital efficiency through growth investments in each of its businesses in order to secure ROE of 8% over the medium to long term.

This acquisition is part of our overseas strategy to achieve this goal. By acquiring a leading Indonesian company as a subsidiary, we aim to increase our presence in Indonesia, a growing market, and to promote early growth and earnings expansion not only in the construction business but also in the development business.

2. Description of the company

TATA was established in 1984 in Indonesia. This is a major private-sector general contractor engaged in a number of construction projects, including offices, hotels, warehouses, factories, shopping centers, schools, and data centers in Indonesia as a comprehensive construction contractor.

By making this company a subsidiary, we will further promote the mutual utilization of the management resources and know-how of the two companies. Through these efforts, we will strengthen collaboration with Japanese companies that are expanding into the local community, and build strong cooperative relationships with the company, including personnel exchanges between the companies.

(1) Name	PT Tatamulia Nusantara Indah
(2) Address	Sapta Mulia Center; Jl.Rawa Gelam V Kav.OR-3B; Jakarta 13930 Indonesia
(3) Job Title/Name of Representative	Iwan Adi Susanto, President Director
(4) Description of Businesses	Comprehensive construction, steel frame manufacturing and processing, real estate, and hotels
(5) Paid-in Capital	333.4 billion rupiah (approx. 3.14 billion yen)
(6) Date of Establishment	December 1984
(7) Net sales	3.117 trillion rupiah (approx. 29.35 billion yen) on a consolidated basis in 2021
(8) Percentage of Shares Held by TODA	(before transfer) 40.01%
	(after transfer) 67.00%

(※) For capital and sales, Bank Indonesia exchange rate as of September 5, 2022 applied.
 Calculated based on 100.00JPY=10,622.00 rupiah
